

Economic & automotive outlook

Automotive Logistics UK Conference
December 2019



Your presenter



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Agenda

1 Economic overview

Political and Brexit impacts



Outlook for supply chain



Outlook for dealers





The global economic backdrop

Looking back ...

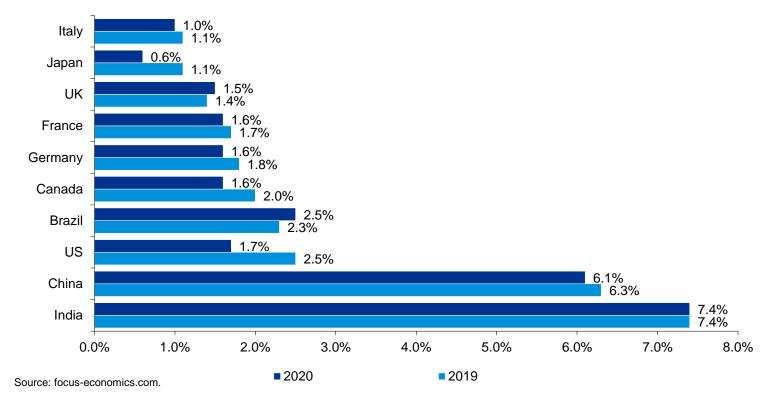
At the end of 2018, the world economy looked to be in a precarious position:

- Two of the Eurozone's three largest economies were in – Or on the verge of – Recession
- Chinese growth had slowed to a 10-year low
- US economy showed signs of losing steam
- Global trade volumes down1.2% year-on-year

The current picture ...

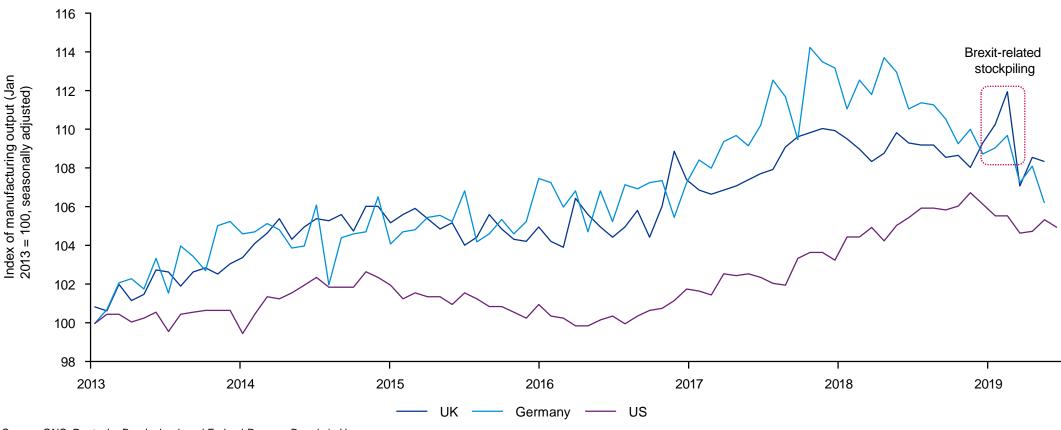
Major economies are forecast to slow:

Top 10 biggest economies – GDP growth





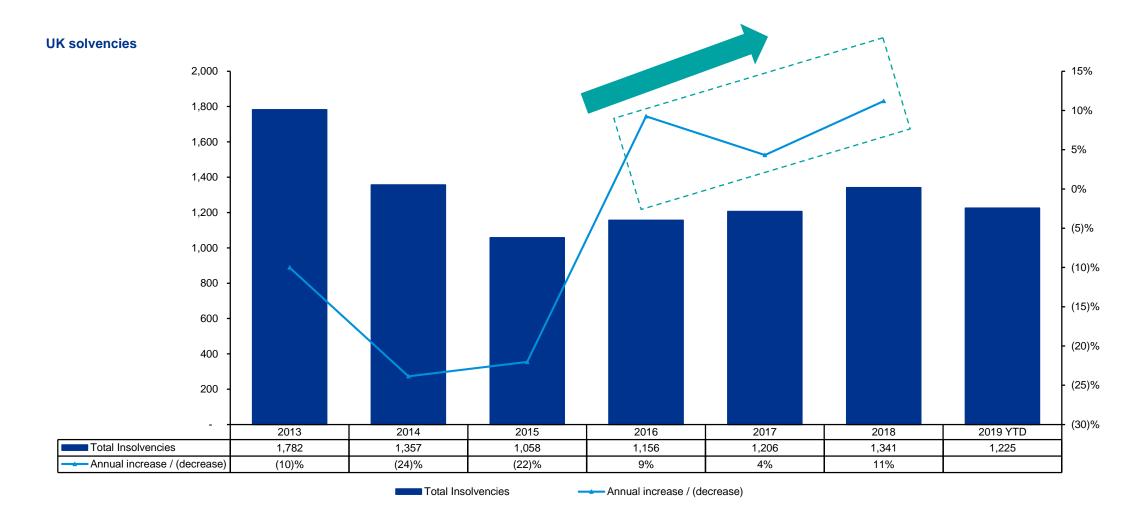
Manufacturing sector slowdown in selected advanced economies



Source: ONS, Deutsche Bundesbank and Federal Reserve Board via Haver



Increase in number of insolvencies in the UK





A snapshot of the UK economy





Political challenges

We are in an increasingly turbulent political period –

The general election has further increased uncertainty, but it is far from certain that the outcome will usher in a period of greater stability or break the deadlock Businesses face a number of interlinked political challenges – Much of their focus to date has been on Brexit but a general election presents wider operational risks for firms as the focus shifts to broader domestic policy change



Unpredictable and volatile election

- Voters becoming less loyal to parties
- Almost half of voters have switched sides since 2010



Changing key battlegrounds

- Tories targeting pro-Leave seats in North & Wales
- Labour and Lib Dems battle for Remain vote



Brexit versus domestic policy

- Tories predominantly focused on Brexit
- Labour keen to refocus agenda on domestic policy



The known unknowns

- First winter election in almost a century
- Tactical voting and electoral pacts may affect result



Brexit predictions

The outcome of the general election will likely have an impact on the outcome of Brexit. This table shows how the country would arrive at various outcomes, and what each outcome would potentially mean for companies

| General Election outcome | Brexit outcome |
|--|----------------------------------|
| Conservative victory with working majority ^(a) | Withdrawal Deal + FTA (Dec 2020) |
| | No Deal on 31 Jan |
| Inconclusive election result (e.g. Conservative-led minority government) | Uncertainty continues |
| Labour-led administration | Extension for second referendum |

Note: (a) Working majority has a specific meaning but here this refers to a reliable Commons majority which allows the government to implement their agenda without delay

Brexit continues to distort the economy:

- Business stockpiling has artificially inflated growth at the start of the year, but will have the opposite effect later on as inventories are drawn down. Also de-stocking through late spring / early summer
- Nearly two in five SMEs have postponed some or all of their investment plans as a result of Brexit uncertainty
- Consumer confidence has been subdued throughout the year. Felt in car sales, especially compared to EU





Outlook for automotive



Context

4% of GDP /£80 billion sector

2,400 companies in the UK auto sector

2.5m vehicles sold in the UK

75% of vehicles made in the UK are exported

37% (£33bn) of components sources in UK, 35% from EU, remainder from the

RoW

ces EU, he

Nissan / JLR account for c1.0m vehicles

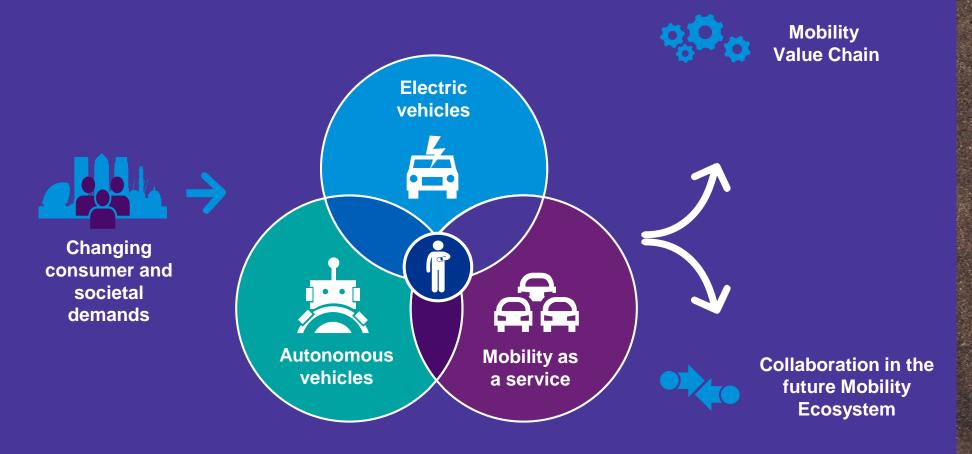
Employs c800,000 people and c170,000 directly in manufacturing

Manufactures circa 1.7m vehicles and 2.6m engines



Three main disruptive forces

Will fundamentally transform how people and things move





Manufacturers and suppliers



OEM mega-mergers



Further OEM alliances and collaborations



Consolidation of suppliers



OEMs rationalising supplier base



Continued push into EV/hybrid



Soft demand



Change in bank lending appetite



Opportunities

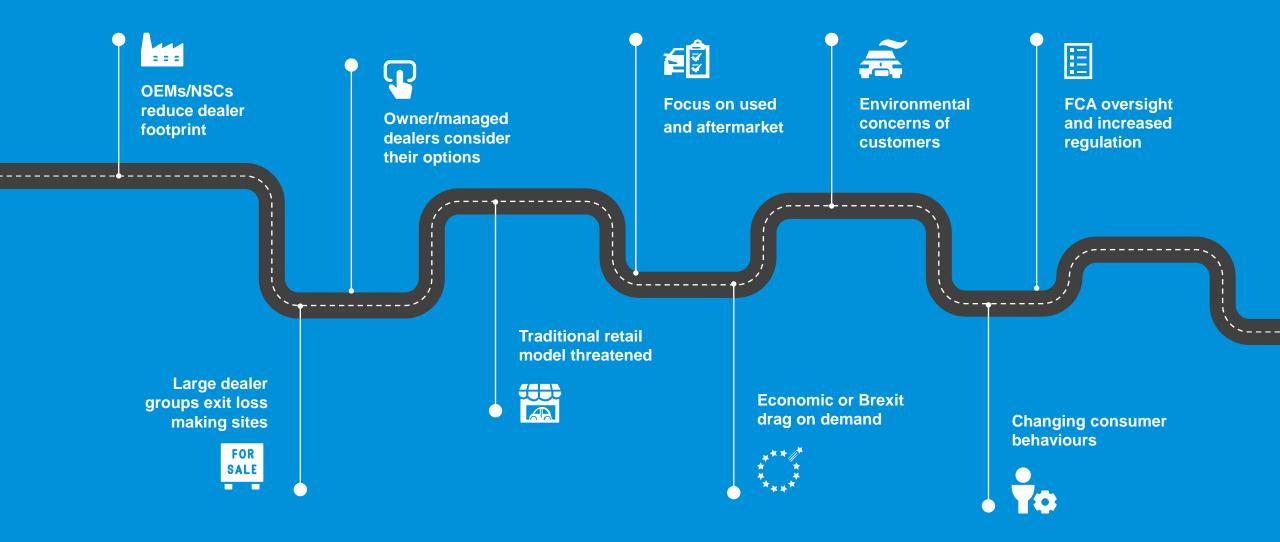


Dealers - car buying themes

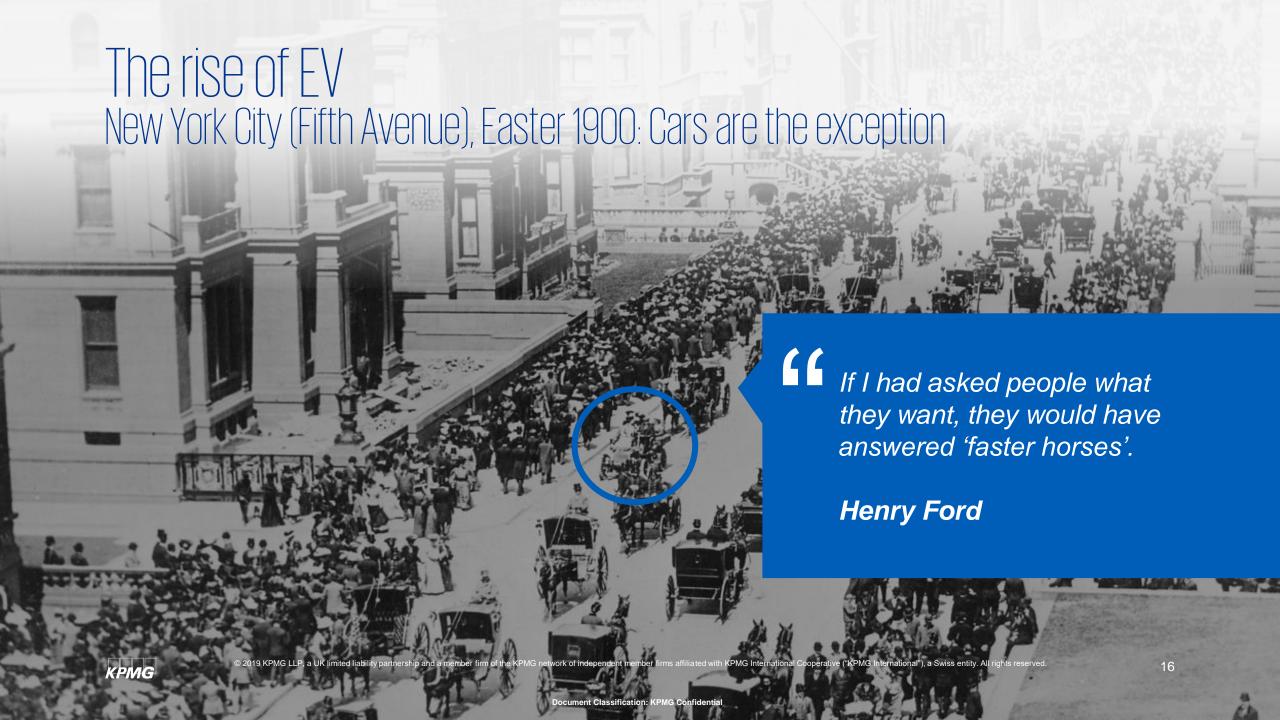




Dealerships and retail - key themes











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