

### **Sustainability Packaging Roadmap**



#### Reduce

Reduction in the amount of material that is used

#### Reuse

Reuse packaging several times



100% viably returnable, recyclable, reusable or compostable packaging by 2030

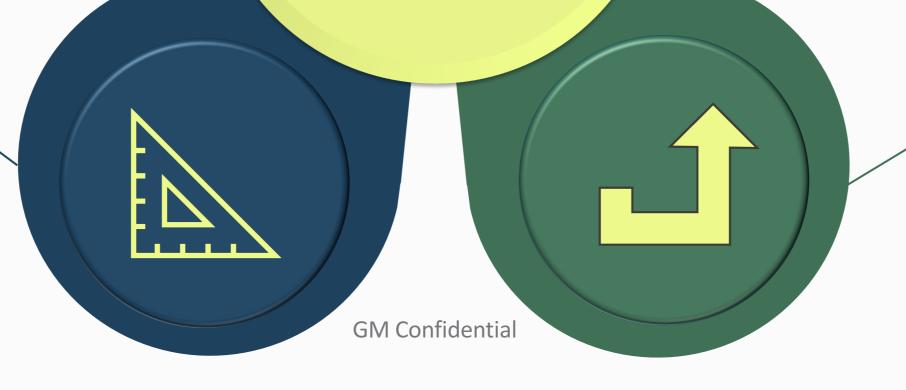


#### Recycle

Design for ease of recycling

### **Baseline**

Set baseline data for packaging

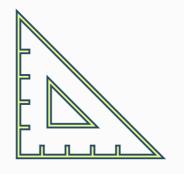


#### Recover

Plan in place to keep healthy container supply chain

general motors

### **Establishing the Baseline**





#### Background

Existing system for packaging plans didn't address attributes of sustainability.

#### **Work Done**

Worked with Platform provider to enhance the tool, building in best practices and targeted questions.

#### Results

Growing adoption of new tool, with less "busy work"

#### **Lessons Learned**

If you build it *right*, they will come... Can't manage what you can't measure...



### Reduce





#### Background

Plastic knockdowns with colored bases driving complexity

#### **Work Done**

Worked with knockdown supplier to understand impacts colored plastics impact sustainability

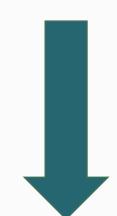
#### Results

Changed colored plastic to black, driving sustainability impact up while cost down

#### **Lessons Learned**

Simplicity can be impactful Sustainability doesn't need to come at a cost







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#### Background

Steel racks retained for future use in an offsite storage area

#### **Work Done**

Racks inventoried and documented to be reused in upcoming launches

#### Results

Racks reused resulting in reduction in new builds Racks identified as no use were able to be recycled

#### **Lessons Learned**

A missed *opportunity* is an opportunity lost... Cut your losses as quickly as possible

#### 45K Containers Processed

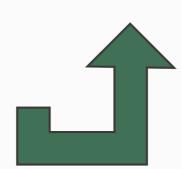




- Obsolete rack designs
- Integrity concerns
- Non-standard footprints

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## Recover





#### Background

Tracking of containers has historically been a very manual process relying on participations

#### **Work Done**

Container tracking devices installed on targeted container styles with high replacement

#### Results

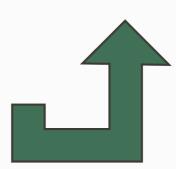
Recovery of 22k container that were lost to network in one year

#### **Lessons Learned**

A *little* goes a long way
Transparency can create behavior change



### Recover

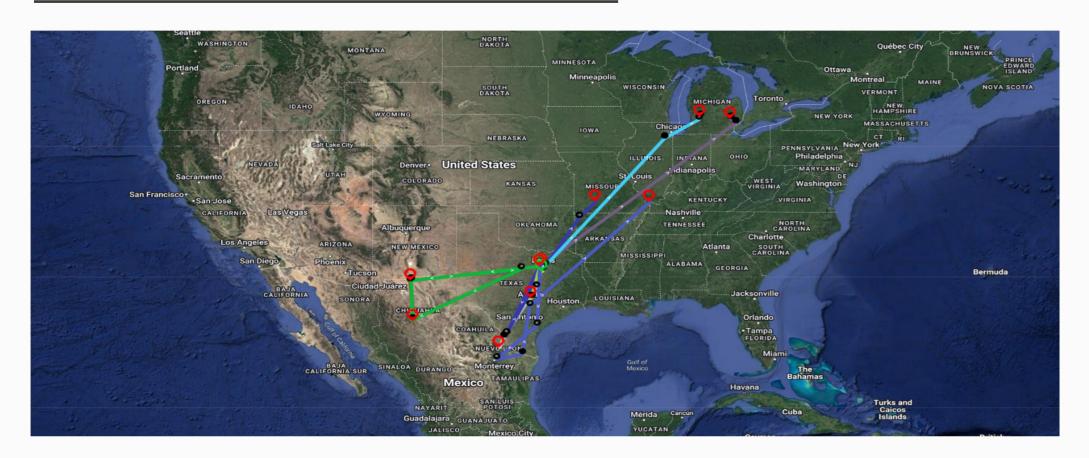




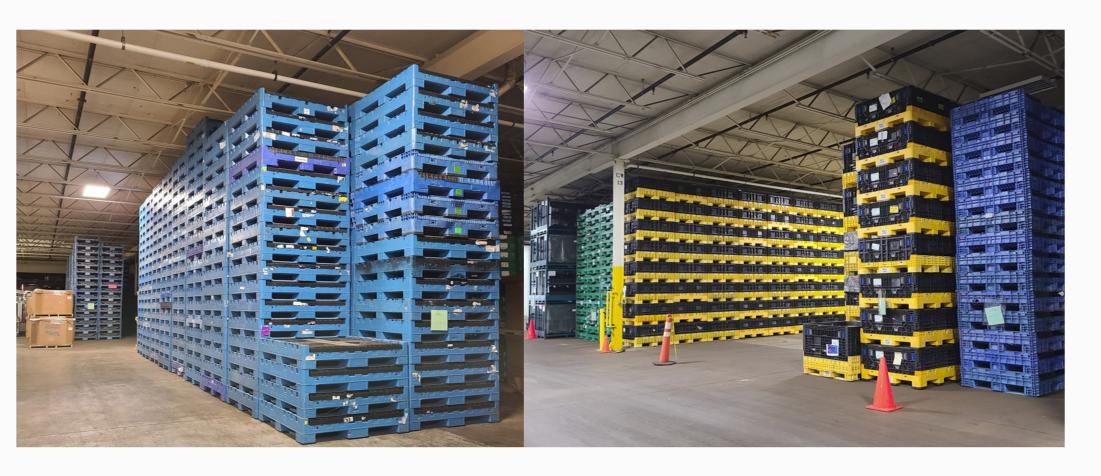
#### Mis-ships and Lost Loads



Out of Network Use of Containers



<u>Unaccounted Off-Site Long-Term Storage</u>



Stolen Container Load Seized in Transit

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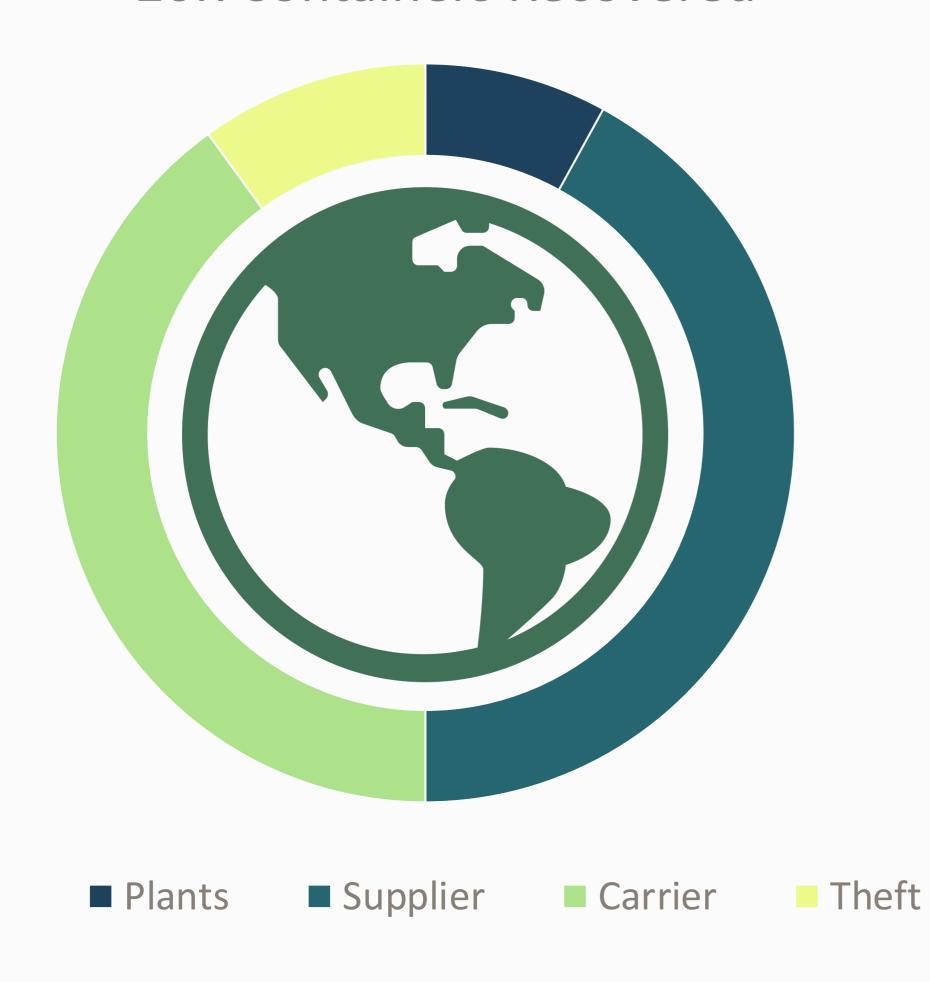
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#### +20K Containers Recovered



#### Reduction in . . .

- the amount of back up expendables needed
- replacement containers
- expedited shipment
- CO2 (Shipping and container production)

#### Increase in . . .

- container velocity (number of turns)
- visibility (quicker resolve of issues)



# Thank you